

Creating Meaningful Transfer and Transport Programs

OR Two-Way Streets, Phone Calls With Your
Grandmother, and Other Things Your Transfer and
Transport Program Should Resemble

Sarah Hicks, Outreach Veterinarian

University of Wisconsin Shelter Medicine Program



Source

The Comfort Zone

CE Sign In



uwsheltermedicine@vetmed.wisc.edu

Why Transport and Transfer Matter

- Managing shelter capacity
- Reducing length of stay
- Benefitting from connection and partnership
- Community support

Definitions and Shared Language

- Transfer: movement of animals between local organizations, typically involving less travel
- Transport: movement of animals over longer distances



Shared Language

Phrases We Will Use

- Community- centered
- Resource-limited shelters
- Areas with access to care challenges
- People experiencing barriers
- Partnerships
- Capacity for care (of course)



Phrases We Won't Use

- "Bad areas"
- "Cultural differences"
- "Irresponsible owners"
- "Rescue" language
- Blanket terms to describe a diversity of shelters and communities



Checklist for Transfer Out

- ☐ Am I at or over my capacity for care for this population?
- ☐ Will this transfer meaningfully reduce length of stay or free up critical space?
- ☐ Have I clearly defined the population that needs help?
- ☐ Have I explored local or regional placement options first?
- ☐ Am I prepared to share accurate, complete information with potential partners?
- ☐ Am I respecting the partner shelter's capacity and expertise?

Checklist for Transfer In

- ☐ Will this intake meaningfully support the source shelter's capacity for care and length of stay?

- ☐ Do I have a clear pathway plan for the animals I'm receiving?
- ☐ What veterinary services must be completed before movement- and what can be safely done once the animal arrives?
- ☐ Is there a more local solution available that could serve both animals and communities better?
- ☐ How does this transfer or transport support the source community, not just the animals?
- ☐ How does this transfer or transport support my own community?

The Cheat-sheet Checklist

Sending Shelter Checklist

Over C4C?

Helps reduce LOS?

Clear population defined?

Explored local options?

Full transparency?

Respecting partner's role?

Receiving Shelter Checklist

Do we have a pathway plan?

Will this help the source shelter?

Can we meet this population's needs?

Could this be done more locally?

Are we clear on pre/post intake roles?

Are we supporting both communities?

Determining Distance

- **GENERALLY....**
 - Hyperlocal — within the same city, region, or neighboring community
 - Then local or regional — within the same county or metro area
 - Then intrastate — within your state
 - Then, across state lines



Medical Essentials for Safe Transport

- Vaccination
- Sterilization
- Non-sterilization surgery
- Diagnostic testing and health screenings



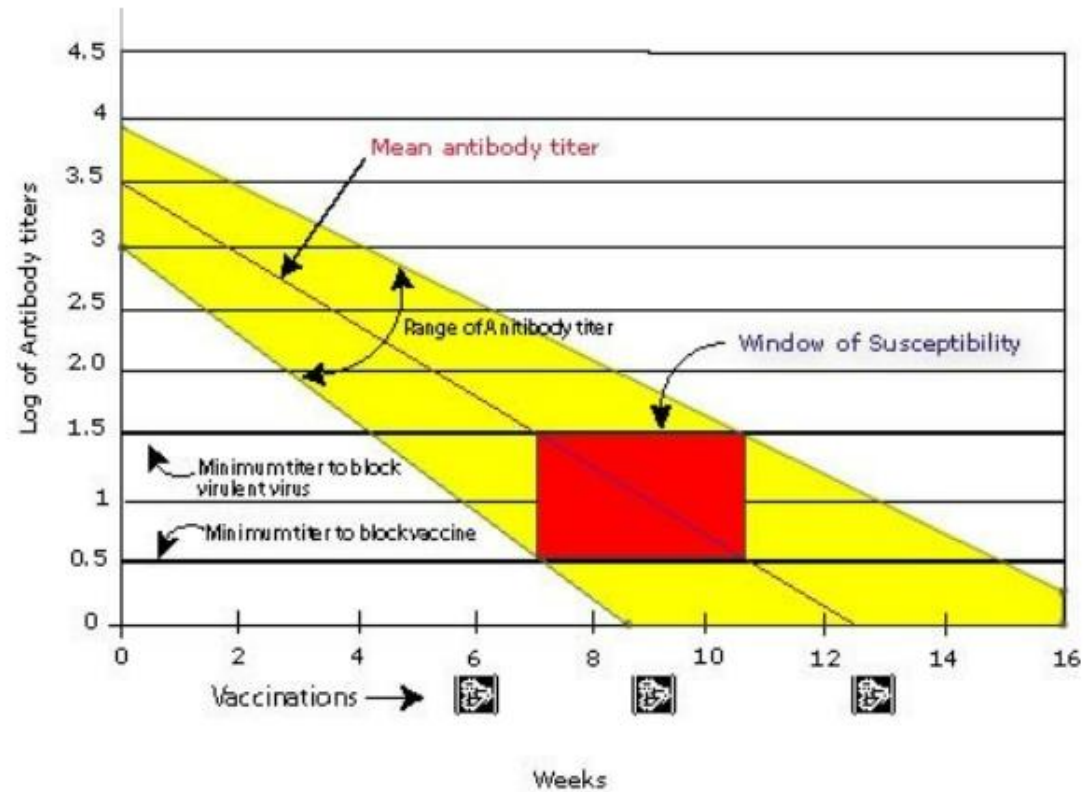
Vaccination

- Dogs:
 - DA2PP MLV
 - Bordetella/ Para IN
 - Rabies (if age-eligible and depending on destination regulations)
- Cats:
 - FVRCP
 - Rabies, again depending on age and location

Vaccination

- D
 - It is not recommended to delay placement outcomes (e.g. adoption and transport) to allow response to vaccination or to receive a booster. The safer alternative is to secure
- Ca
 - an outcome with the recommendation that new caretakers
 - continue a veterinary-directed vaccination protocol that reflects the animal's new lifestyle and disease risks.

Vaccination



Vaccination



Shelter Medicine
School of Veterinary Medicine

[Home](#) [Shelter Support](#) [Programs](#) [Library](#) [About](#) [News](#)

[Home](#) / [Research](#) / Neonatal Vaccination Recommendations

Neonatal Vaccination Recommendations

Posted on [April 16, 2025](#)

[Use of the modified live canine distemper virus and parvovirus vaccines in neonatal puppies and kittens in animal shelters and other environments with meaningful risk of exposure.](#)

Recommendation: When meaningful risk is present, both vaccination at the earliest possible time *and* minimizing exposure should be used in combination to the greatest extent possible.

Sterilization and Other Procedures



Diagnostic Testing

Worms & Germs Blog

- Never do a test without a good reason
- Never do a test without a plan to use the result

Diagnostic Testing Checklist

- ☐ Does it need to be done at all?
- ☐ Does it need to be done before transfer?
- ☐ If it must be done prior to transfer, is it already part of normal operations for the shelter?
- ☐ If it's not part of normal operations for the shelter, can we support them in adding this step?

Diagnostic Testing with Known Disease



Summary of Medical Priorities

- **Vaccinate early and smart (don't let "numbers" hold animals back)**
- **Don't let sterilization be a barrier**
- **Test when there's a real reason to test**
- **Communicate clearly about what was done and what wasn't**

"Model Practices"

https://theaawa.org/resource_library/companion-animal-transport-model-practices/

- ☒ Capacity for care comes first
- ☒ Animal selection: appropriate candidates
- ☐ Safe transport methods (vehicle requirements, temperature control, sanitation)
- ☒ Disease mitigation
- ☒ Avoiding the "rescue narrative"

Partnership Building-

What Strong Transport & Transfer Programs Have in Common

(Or: What They Have in Common with Calls to Your Grandmother)

- Ongoing, two-way communication
- Listen as much as you talk
- Communicate more often than you think you need to
- Clear expectations for medical care and timelines
- A culture of flexibility and grace
- Respect for each partner's unique strengths

Practical Tips that Build Respect and Increase Transparency

- Put things in writing, but....
- Be honest about what you can and can't do
- Don't ghost your partners
- Make space for learning

What Will You Take Home



Additional Learning

- Companion Animal Transport Model Practices:
https://theaawa.org/resource_library/companion-animal-transport-model-practices/
- Association of Shelter Veterinarians Guidelines for Standards of Care in Animal Shelters: <https://jsmcah.org/index.php/jasv/issue/view/2>
- Neonatal Vaccination Recommendations:
<https://sheltermedicine.wisc.edu/neonatal-vaccination-recommendations/>



Questions?

Evaluation

